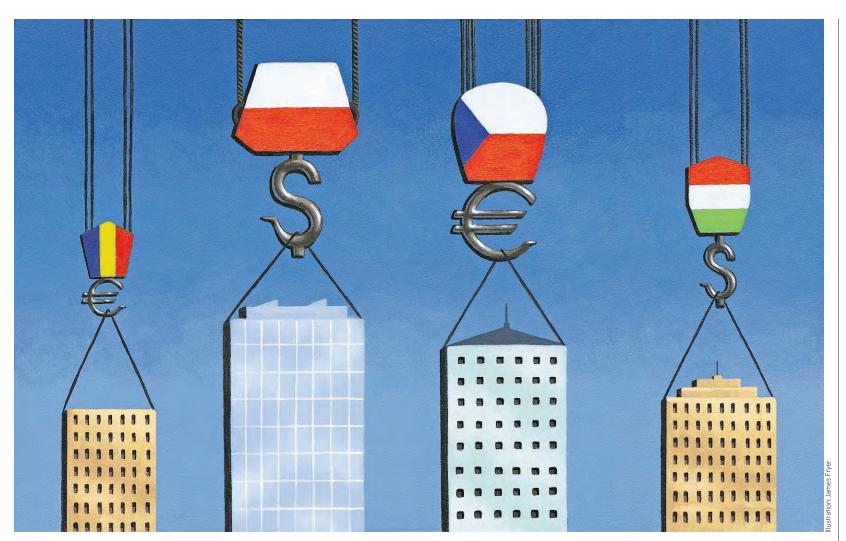
Central & Eastern Europe

Property

Tuesday April 14 2015

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Building for a brighter future

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David Mitzner

The father of the region's real estate sector turns





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Second-tier cities and other countries are benefiting from global funds looking for yield, reports Henry Foy

Flood of cash flows beyond Warsaw

cranes and construction sites dotting the sides of Warsaw's main commercial street, it is easy to see how Europe last year after London, Paris advisory company. and Moscow.

One of the unfinished buildings is already celebrating having signed a blue-chip tenant: Deloitte.

The catch?

The financial services advisory firm is moving from the other side of

There has been a rash of sparkling new buildings stealing tenants from slightly older versions that three years earlier were the toast of the city. But analysts agree the cannibalisation cannot last for ever.

capital that has surged out of the US, Asia and western Europe, thanks to a heady blend of quantitative easing by central banks, a hunt for decent yields and a widespread shift to property investments by global pen-

Investment in central and eastern European property surged 25 per

Warsaw, the prime location in the

"There is loads and loads of money coming in," says Hadley Dean, manthe city was the fourth most active aging partner for eastern Europe at office development market in Colliers International, a property

> "And it is all desperate to find a home," he adds.

How that money is changing investment cycles and spending patterns in the region is the key question for the industry's developers, investors, tenants and analysts.

And it is not only the prime locations that are benefiting.

Surging inflows have disproportionately boosted smaller markets in the region, with a 52 per cent jump in Czech Republic investments last year. Romanian investment more already see that some investors are Central and eastern Europe's propthan trebled, while Hungary's marmore keen to look at not only Polish erty market has been hit by a wall of ket had its best year since 2007, regional cities, but also other capital

That trend is likely to continue.

of choice for both established local players and international investors stagnant growth have slashed fundlooking to dip their toes into the ing costs and dumped huge amounts to show signs of overheating.

The vacancy rate for office space in That has widened the audience for cent last year to €7.8bn, according to the Polish capital was 13.5 per cent in non-traditional assets such as cen- †0 do with the money?' JLL, a property services company, 2014, up from 9 per cent in 2012, and tral and eastern European property,

udging by the number of flooding leading markets such as is expected to touch 17 per cent by the end of this year, according to research by Erste Group Immorent, the property arm of Austria's Erste

> Deloitte's move across the city's Jana Pawla II Avenue is one of many big tenancy deals this year that have merely moved rental income from one building to another.

And as the money flow shows no sign of slowing, developers are betting that as appetite for Warsaw cools, capital will spread further around the region.

"There will be a halt, or a slowdown in current projects," says Tomasz Trzósło, managing director

"Investors might be more willing to do the business elsewhere. We cities in the region.'

Quantitative easing policies by US, Warsaw, for a few years the market European, Japanese and British central banks spooked by the threat of wider regional market, is beginning of capital on to investment balance they Want to spend.

sheets. What else are they going

'They need to spend;

bringing a more diverse group of buyers to the region.

And the fundamentals are strong. As the eurozone flirts with recession, leading central and eastern economies, excluding Ukraine, are expected to grow by between 2 and 3.5 per cent a year for the next two years, according to the International Monetary Fund.

Last year, Starwood Capital, a private equity group, snapped up two main properties in Warsaw; Lone Star spent €160m on a 28 per cent stake in regional player Globe Trade Centre; and Blackstone bought a Polish logistics portfolio from Standard Life for €118m.

The trend of non-traditional investors entering the region should continue. Robert Martin, principal at Europa Capital, a London-based property fund manager, notes that pension funds and Asian and Middle Eastern investors are taking far more interest in the market.

Árpád Török, chief executive of TriGranit Development, a Hungarian developer, expects "another three to five years [of significant inflows] in this region. There is more money in the global funds, the US funds, than ever before."

He adds: "They need to spend; they want to spend. What else are they going to do with the money? I am not saying this is a smart strategy, but it does provide a certain push to these markets."

Many global investors or developers have used Warsaw as a regional starting point over the past five years, and the surge in capital availability comes at the same time as a rising level of confidence among them to look further across the region.

"A lot of what investors in this space look for is scale. And Poland is the only place in the region that gives you that," says Collier's Mr Dean.

another three years of the cycle [left in Warsaw], but I think the smart money is spreading out elsewhere." An anti-corruption push in Roma-

"People are hoping that there are

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nia bears hallmarks of one enacted in Poland a decade ago that helped spur growth in the sector, while rising transparency in countries such as Serbia and Bulgaria is bringing southeastern Europe closer to the standards expected in more mature markets.

Meanwhile a \$4bn deal for an Abu Dhabi investor to regenerate Belgrade's eastern Sava riverbank is expected to spark further interest in the Serbian capital.

Further, the continuing skirmishes between Russia and Ukraine mean that, for many, those markets are on hold – or forgotten.

"The traditional funds are quite obviously looking further afield for increased returns," says Mr Dean. "The question is how far south this wave of money coming over the ocean is going to go after Poland. It is definitely not going to go east."

Many developers, investors and market analysts agree that 2015 could be the year when Romania steps up as a serious market in the

Like Poland, it hopes that a handful of second-tier cities outside its capital can attract significant investor interest, and it can continue to expand its business process outsourcing (BPO) industry.

The growth in Poland's BPO industry (see page five), which shows no signs of slowing, has been a huge boon for both office developers and regional city mayors. Thanks mainly to the BPO industry, Wrocław and Kraków had more office space under construction at the end of 2014 than the whole of Hungary, according to JLL data.

"The markets that have been treated unfairly, let's say, for the past two or three years, will benefit from the overflow of global capital," says TriGranit's Mr Török. "And if you look at the quality of assets in Budapest and Warsaw, frankly there is no difference.

"All the other countries will benefit because they provide more attractive yields."

Look abroad Local groups expand beyond the region

When Marcel Sedlák arrived in London three years ago looking for potential projects for HB Reavis, the Slovakian property developer, the agents and advisers he met raised their eyebrows and looked quizzical, writes Henry Foy. "They were like: 'Are you serious?' 'Do you know what you are doing?" recalls Mr Sedlák, now a director at HB Reavis.

Today, that scepticism looks misplaced. HB Reavis, which has two projects under way in the city, will officially open the doors on its first completion, on the north end of London Bridge, next year.

That opening will mark a new chapter for the company, which is part of a growing cohort of central and eastern European property developers that are leveraging domestic dominance to expand outside the region, turning the previously accepted investment story of cash flow from west to east on its head.

"There is an element of prestige about the decision [to develop in London], but it makes business sense," says Mr Sedlák. "We are becoming more and more respected in the London market. But we know that we need to prove ourselves and deliver.'

The boom in central and eastern Europe's property market over the past decade has attracted finance from across the globe,

resulting in a surge of business for local companies. Now, as domestic markets become more crowded, they are looking further afield.

Alongside HB Reavis, developers such as Hungary's TriGranit, CPI in the Czech Republic, Echo Investment and Capital Park in Poland and Ukraine's Dragon Capital have outgrown their home markets.

"TriGranit very quickly realised that it needed to go regional," says Árpád Török, chief executive. "We went through the learning curve a bit faster than our western European peers. So, in the past 15-20-year period, we have realised more projects and in more countries, getting accustomed to different legislations, different requirements, different markets. We have been forced to work in 10, 15 countries in parallel.

"So we are more flexible and quicker learners, but deliver what has been delivered in western Europe for the past 50-60 years."

Marcel Sedlák 'There is an element of prestige about the decision to develop in Londo



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Budapest appeals at home and abroad

Hungary City centre office and residential real estate is behind the recovery and rising prices, says Andrew Byrne

a turning point for Hungary's property market, as strong macroeconomic performance, combined with loose monetary policies across Europe and investors' greater tolerance for risk helped lift commercial real estate from its crisis-era dol-

But the country's higher risk premiums, compared with neighbours Poland and the Czech Republic, may are upgrading infrastructure in cenin part reflect investor wariness of Hungary's unpredictable regulatory

A hastily introduced law this year property transactions here.'

to restrict Sunday and late-night trading has prompted complaints from foreign retailers, and development activity in retail has stagnated.

Instead, yield-seeking domestic, European and Middle Eastern investors have focused their attention on premium office and residential properties in central Budapest.

Behind the headline figures of €460m of income-producing investast year may have marked ment last year - an increase of 70per cent on 2013 – analysts note a two-speed recovery, with a small number of big-ticket investments in high-grade property in the capital amplifying overall investment vol-

"Much of the recovery is concentrated in the Budapest central business district," says Áron Horváth, head of the Eltinga Centre for Real Estate Research. "City authorities tral areas along the Váci út corridor and a mix of Hungarian and foreign investors are active in high-end

Gábor Futó, co-founder and chief based developer, is talking big. significant buildings delivered to his company's office

"We were the only developer

Case study Futureal. Budapest

executive of Futureal, a Budapest-"Vision Towers is one of the most since the crisis," he says, referring development on Budapest's Váci út corridor. "It [encapsulates] all the ups and downs of the real

The project was launched by KPMG the professional services firm, which invited bids for a headquarters in 2011 when the eurozone was in turmoil, and vacancy rates in the Hungarian capital remained obstinately above 20 per cent.

bidding that didn't have land, but

they trusted us," says Mr Futó. "We purchased an old [communist era]

hotel at a major crossroads with a

metro station; one of the best plots

Futureal agreed on a first phase, an 11,000 sq m tower for KPMG, to be followed by a second, comprising two towers offering 9.000 sg m space in total.

The developer handed over the first phase last August, and the second — already largely let to two big tenants — in February. Both buildings have been sold to Erste Bank's real estate fund.

"We're not releasing the precise numbers, but I can say we sold it for an attractive yield, in the region of 7 per cent," says Mr Futó. Kester Eddy

Headline deals, such as the sale of the Eiffel Palace office building to Hungary's central bank for €46m, have drawn significant attention. The bank has invested about €80m in property in 2014, according to Mr Horváth, placing it in the unusual position of being a leading investor in the market.

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Separately, commercial lenders are working through a glut of nonperforming loans and officials hope the central bank can spur financial institutions to increase lending by removing distressed assets from their balance sheets.

Mr Horváth says: "The central bank will invest about €1bn over 10 years in the commercial real estate market through a 'bad bank' taking on non-performing loans from banks. But solving the problem of distressed assets will take years."

Early sales of some distressed assets by lenders such as Banca Intesa SanPaolo's CIB suggest lenders are accepting losses of about 50 per cent on boom-time

sweeping the Russian prop-

erty market. A year after the

annexation of Crimea, the

lems in the former centrally

The World Bank recently

the rouble has put pressure



developments in various stages of completion.

In the residential market, the government's mass conversion of foreign currency mortgages and low recently for inflation has meant greater disposa- €46m ble income among Hungarians who are now seeking to buy homes in greater numbers.

Eiffel Palace

The median price for homes was up 4 per cent in the capital last year, according to FHB's residential price survey. Prices remain well below their pre-crisis peak, but the increase in 2014 was the first significant rise since 2008 and is already feeding into a recovery in home construction, according to the bank.

Outsourcing Boom boosts Poland's office construction

Marek Grodziński, vice-president of business process outsourcing at Capgemini in Poland bristles when you absent-mindedly refer to his company's towering offices in Krakow's business district as a "call-centre".

As well he might. With lawyers, software designers and creative directors clocking in for work each morning, it is a far cry from the rows of telephone cubicles that have come to symbolise the global outsourcing industry.

Poland's business services industry, which has exploded in recent years as global financial companies shifted back-office functions to the central European country, is rapidly expanding into new and more lucrative areas in order to maintain a breakneck growth trajectory that has been a boon for the country's property industry.

From 43,000 jobs in 2006, outsourcing is expected to employ almost 200,000 people in 2017, according to a forecast by McKinsey, a consultancy. That growth rate means that in many

per cent of new

office construction

cities, as much as 60

is being built in order to serve the sector Some estimates put the potential total closer to 500,000 employees in the coming decade, requiring a long and lucrative pipeline of property projects.

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Outsourcing is of particular importance to developers, thanks to its spread across six second-tier cities in Poland outside Warsaw giving the country an edge over other central and eastern European markets where investment activity is highly dependent on the country's capital city.

According to JLL, a property services company, the country's outsourcing industry accounted for 65 per cent of all leased offices rented outside Warsaw in 2014 equivalent to about 268,000 square metres

"But I believe that there are still a lot of global companies that are only midway through the process [of outsourcing], and there are still a lot of processes that could be optimised and located . . . here in Poland," says Tomasz Trzoslo, Poland managing director at JLL.

> The only way is up: Capgemini's Krakow office



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Oil price fall and sanctions affect the market

Russia

Both commercial and residential sectors are struggling, writes Roman Osharov

The dusty windows of Moscow's soon-to-open OKO the Russian capital.

The most striking sights are unfinished buildings of OKO's neighbours: Federation be delivered in 2015. Tower, which has been under

decade ago as Russia's answer also under pressure. to London's Canary Wharf, "Moscow-City is experienc-planned economy.

Group, developers of the OKO ants. Tower.

Russian property consultancy, the vacancy rate of the Moscow-City developments will be 45 per cent this year – meaning the city's flagship business hub will be almost half empty.

The situation has been exacerbated by the fact that OKO is just one of several big projects - some of them delayed by the 2008 financial Tower provide a panorama of crisis — that are now coming on to the market.

Last year, the Moscow propnot the spires of the Kremlin erty sector saw a record 1.4m or the towering church of square metres of office space Christ the Saviour, but the completed, and analysts estimate a similar quantity could

For developers, however, construction since 2003; IQ- low occupancy rates are only Quarter, which sits on top of a half the problem. With the metro station; and the double rouble halving against the dolhelix-shaped Evolution tower. lar in 2014, and the Russian country is suffering under the Here in Moscow-City, the economy lurching into a weight of sanctions, a fall in oil business district conceived a sharp contraction, rents are prices and structural prob-

the impact of the country's ing a big hit because of a coreconomic crisis is evident. rection in rental rates of about predicted that the Russian "We can't say the state of 40-50 per cent from pre-crisis economy would contract 3.8 the market is positive," says levels," says Vladimir Pinaev, per cent this year and 0.3 per Maria Sergienko, commercial chief executive for Russia at cent in 2016. property director at Capital CBRE, the property consult- In addition, the slide in

Moscow-City is a high-rise on both developers and their According to Blackwood, a microcosm of the troubles clients.



City living: the towers of the Moscow International **Business Center** (Moscow-City)

fallen on hard times finan- woes. St Petersburg-based cially, as office projects were Etalon Group, a residential traditionally financed in dol- developer, has announced lars," says Capital Group's that this year it will build Ms Sergienko. What is more, 200,000 square metres less she adds, some office owners than its original target of have begun to dump their 700,000 sqm. properties, leading to a "market slump of 15-20 per try for Construction, Housing cent".

A similar scenario is unfolding in the retail part of the market. After a brief rush to the shops in December in anticipation of higher prices as the rouble tumbled, Rus- Moscow-City will be sian consumers have tightened their belts and retailers have fallen on tough times.

Knight Frank, the property consultancy, predicts 30 per cent of the shopping centre post-Soviet era record. projects under way in Moscow will be frozen.

could be higher.

mall leasing director at Knight rents. Frank in Moscow, says: "De- For Marat Khusnullin, Mosvelopers' funds could be cow's deputy mayor for urban exhausted by now and new development and construcloans or western funding are tion, the capital's property hard to come by. Also some sector represents an investdevelopers could postpone ment opportunity. completing projects until "For foreigners, it's really a rents rise."

"Many developers have also not escaped the economic

According to Russia's Minisand Utilities, residential construction completions will fall

The vacancy rate at 45 per cent this year

6 per cent this year from last year's 80m sq m, which was a

Not all is bleak, however, in the Russian property sector. Some believe the figure Some investors – and tenants are sensing an opportunity Julia Sokolova, shopping given the fall in prices and

sweet deal," he says. "It is Residential property has almost half price."



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Russian buyers have deserted the market

Latvia The weakening rouble has cut demand sharply, writes *David Crouch*

seaside resort of Jūrmala, a cloud over this town - and playground for Russia's raise doubts about its highwell-connected wealthy, end property market.

henthevodka it will leave a bitter taste. flows this East-west tensions over the properties in the Latvian summer in conflict in Ukraine have comthe glamor- bined with the slowdown in ous Latvian Russia's economy to place a



Down by the beach: seaside resort of Jūrmala Russians seeking property.

A quarter of the country's 90 per cent. 2m people are ethnic Russians, and some 37 per cent of their first language.

In the eastern border region ummer houses. But it is the demand for property has been Mercury Group in Riga. strongest.

Until last summer, Russians could gain residency rights for an investment of €150,000, the cheapest deal in the EU.

Latvia was regarded as a handy "emergency airport" should the situation in Russia deteriorate. More than 10,000 Latvian residency under the programme.

The big money sought highend property in Jūrmala, with the town attracting a who's who of Vladimir Putin's Rusentertainers and mafia fig-

It was joked that the combined wealth of Russians two more factors are weighing enjoying a €34,000-a-head VIP table at the town's concert hall exceeded Latvia's entire budget.

nicknamed "the Latvian at double-digit rates, Rublyovka", after the street in Moscow's southwestern suburbs that is home to some of Russia's wealthiest people.

Now questions are being director of Colliers Interna- while. asked about whether Russian tional in Latvia, says: "If we Paradoxically, however, the demand for high-end propare talking about the high end deeper the Russian economy erty will hold up - or whether in Jūrmala, then of course falls into recession, and if some bargains might be on the demand from Russian buyers political stability does not horizon.

"The top end of the market Geopolitics is playing a role Russians looking for an escape in Latvia is already down in spooking Russian investors, route for their capital, fuelling

Until recently, Latvia has Marinicheva of estate agents ing rouble has made it much been a popular destination for Evans in Moscow, which says more expensive for them to demand for property is down buy. The rouble slumped by "There are far fewer Rus-

sian clients. Property view-Latvians speak Russian as ings are taking place, but deals are rare."

Russians on the EU's blackof Latgale, Russians have been list are not getting rid of their snapping up cheap *dachas* as property yet, but are holding on — they can rent out, even if capital Riga, and its coastal they cannot visit, says Irina satellite of Jūrmala, where Alazova, head of real estate at

"Jūrmala already feels the worsening situation, but everyone is waiting for the summer," she says. "It is a period of uncertainly, no one knows what will happen."

Property prices have been growing at double-digit rates for several years, but are now Russians have obtained down about 10 per cent, says Mārtiņš Kazāks, chief economist in Latvia for Swedbank of

But the market is not homogeneous, so it is hard to tell whether the lower prices are Ukraine-Russia war," says sia: oligarchs, politicians, simply because people are Neringa Rastenyte, a Baltic buying cheaper properties in worse locations.

> Apart from the EU blacklist, on prices, estate agents say.

No wonder Jūrmalawas Prices, having risen are down 10 per cent

is much, much lower."

20-30 per cent," says Elena he says, but most of all the fall-demand for property abroad.

almost half against the euro last year, and although it has strengthened since January, it is still a third weaker than it was in the middle of last year.

The other factor is Latvia's decision last year to raise the minimum investment to €250,000, which combined with the weakening rouble to make property unaffordable for many middle-class Russians with an eye on Latvia.

As the deadline for the change in the law approached there was a rush to buy, but then the market collapsed.

In August 2014, Newsec, a property consultancy, registered 350 transactions in the Riga residential market with buyers from Russia and the CIS; the following month there were three.

"This is purely related to the residency permit, not the specialist for Newsec.

Russians still dream of buying a safe haven in the EU via Latvian property, but most of them simply cannot afford it any more, according to Filipp Berezin, editor of Russian property website Prian.ru.

With Russia teetering on the edge of a deep recession and the situation in Ukraine unresolved, it looks like Russians may be shut out of Baltic Deniss Kairans, managing residential property for a

improve, there will be wealthy

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David Mitzner, a visionary 100 years surrounded by miracles



Twenty-five floors up, the windows of David Mitzner's Warsaw office have a panoramic view over the streets that formed the largest Jewish ghetto in Europe during the Nazi occupation.

More than seventy years ago, Mr Mitzner's family was taken from those streets and killed. Today, the neighbourhood is dotted with gleaming new skyscrapers, the fruits of a property boom that many trace back to the time of his return to the

Mr Mitzner, who turned 100 last week, is for many the father of the central and eastern European property industry. His \$1bn purchase in 2004 of the entire Polish real estate portfolio of Metro, the retailer, remains the region's largest deal.

"When you see what one man has

built, it inspires you," says Steven Mitzner, his grandson and a director of the family business. "He is a

If his business career beats the odds, his personal life defies belief. Incarcerated by the invading Soviet army in 1939 and sent to a gulag in Siberia, Mr Mitzner was one of only two members of his family to survive the Holocaust

After being deported to Kazakhstan, he smuggled himself into communist Poland and then out again to safety in the US.

His biography is titled Nesim all around me. Nesim is Hebrew for "miracles". It is no understatement.

"I managed to survive first the Germans, then the Russians," he says in the book. "And you know what? I knew I just had to keep on surviving."

Son of a small-time businessman, Mr Mitzner, who was born in 1915 as the first world war raged, was brought up in an orthodox Jewish family in Warsaw during the 1920s and 1930s as anti-Semitism was rising to a peak across central Europe.

When Poland was carved up between Nazi Germany and the Soviet Union, Mr Mitzner was in Soviet territory in what is now Lviv in modern-day western Ukraine. His mother and two sisters were three of 400,000 Jews in Nazi-controlled

Warsaw forced into the city's ghetto. Mr Mitzner began taking daring and dangerous trips across the German-Soviet lines to visit and provide money for his family. It was on a return trip that he was arrested by a Russian border guard who, in mistakenly registering him as a

David Mitzner: 'I managed to survive first the Germans, then the Russians'

German citizen illegally entering enemy territory, and not a Polish Jew, probably saved his life.

As the occupying units began to deport Warsaw's Jewish residents to their deaths in concentration camps, including his mother and one of his sisters, Mr Mitzner was sent to a gulag in Serov, in the vast emptiness of western Siberia, where he would chop down trees for lumber for almost

During this incarceration, his brother and father were killed at the hands of the Soviets.

In 1947, Mr Mitzner was summoned by the camp commanders and told he was to be freed, and deported to work on a farm collective in what today is Almaty in Kazakhstan. From there, he managed to stow away on a five-day train to Moscow, and finally arrived back in Warsaw to an unrecognisable city where 85 per cent of its prewar buildings had been destroyed.

Fearing the impending crushing of Polish democracy by Stalin, Mr Mitzner decided he had no choice but once more to leave his homeland.

He stowed away for three days in the hold of a ship across the Baltic to Sweden where he was granted asylum and attended his first Shabbat service for almost a decade.

Months later, on April 11 1949, his 34th birthday, Mr Mitzner stepped on to the docks in New York with nothing but the clothes on his back and \$17 in his pocket.

It would be four decades before he returned to Poland. By that stage a successful businessman, he made an emotional visit to the Majdanek death camp where his mother had been executed 43 years

After the Berlin Wall fell in 1989, Mr Mitzner made a series of fruitless business trips to Poland.

It was on what he said would be his final attempt to invest in the nascent democracy that he gambled on a disused factory, buying it for \$6m and spending another \$12m on building office buildings on the plot.

"He is a visionary. He had the foresight to see the potential of CEE, says Steven, his grandson.

It was to prove a shrewd investment. Within three years, he had made his money back in rental income. And he has not stopped

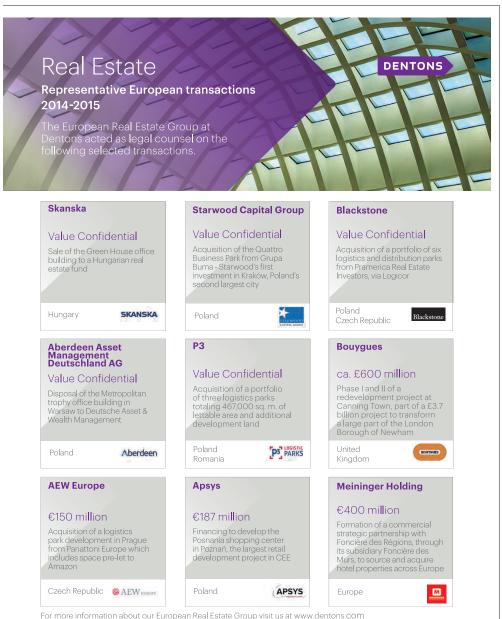




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